Dear ETL,

This memo serves as an official confirmation on your request pertaining to Monthly School Fee and Monthly Snack Fee adjustments for academic year 2016.

The approval of the above increment is subject to fulfillment of ETLs on 7KRAs Compliance, customer satisfaction and weekly on-line EP Reporting System. This on-line Entrepreneurial Performance Reporting System will be implemented soon.

This adjustment on school fees and snack fees notice shall deem to become an endorsement to your Business Associate Agreement. In other words, contractually, ETLs are not allowed to impose any school fees and snack fees other than the rate stated in the table below;

**Rates of Fee**

<table>
<thead>
<tr>
<th>No.</th>
<th>Area</th>
<th>Monthly School Fee</th>
<th>Monthly Snack Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>3Q MRC Junior</td>
<td>MRC Kids</td>
</tr>
<tr>
<td>1</td>
<td>Rural</td>
<td>230.00</td>
<td>248.00</td>
</tr>
<tr>
<td>2</td>
<td>Urban</td>
<td>250.00</td>
<td>268.00</td>
</tr>
</tbody>
</table>

You may liaise with your Regional Champion for clarification, should further information pertaining to the above is needed.

Thank you.

Regards,

for SMM Education Group

TAN SIAN HIAN
Head
Edupreneurial Business Development Department